

Role Analysis

Objectives:

- 6.1 Analyze how roles change over time
(class exercise)
- 6.2 Emerging roles of the emergency management professional
- 6.3 Exam 1

Factors Affecting Changing Roles in Recovery

- New information or training
 - Incorporating mitigation into reconstruction
- Past disaster experience
 - Citizens and government officials
 - Failing to take appropriate action
- Changes in local, state or federal rules, laws or policy
 - Disaster Mitigation Act of 2000
- Short versus long-term perspectives
- Limited resources
- Post-disaster recovery funding

New Roles in Recovery

- Learning program eligibility requirements
- Writing grant applications
- Administering recovery programs
- Seeking familial and community-based assistance
- Attempting to solicit state assistance
- Developing an increased level of self-reliance

Factors Affecting Changing Roles in Recovery

- Recovery as a social process
 - Impacting organizational structures
 - Social networks
 - Family
 - Co-workers
 - Church groups / charitable organizations
- Scale and scope of a disaster
 - Reconstructing an interconnected system
 - Fundamental questions

Factors Affecting Changing Roles in Recovery

- Emergent organizations and social maps
 - Facilitating emergence (Drabek 1985)
- Revisiting disaster recovery models
 - Haas
 - Klintberg
 - Rocky mountain
 - Disaster continuum

Revisiting disaster recovery stakeholders

- Federal, state and local government agencies and officials
- Disaster victims
- Media
- Businesses and corporations
- Universities and research institutions
- Non-profit and emergent community organizations
- Contractors
- Associations and collaborative partnerships

Role Playing Exercise

- Emergency Management Institute, Integrated Emergency Management / All Hazards Recovery and Mitigation
- Exercise description and class expectations
 - Exercise debriefing
 - Did the roles of stakeholders change over time?
 - Did roles assumed during the exercise differ from class lecture and course readings

Alternative Class Exercise

- Case study analysis
 - Application of recovery models
 - Identification of stakeholders
 - Identification of stakeholder roles
 - One hour timeframe for completion
 - Group presentations
 - Questions
 - How well did the model explain the issues observed?
 - Did roles change across the phases of recovery as described in the model?

Emerging Roles of the Emergency Management Professional

- Consensus-building
- Use of data management techniques and technology
 - Tools
- Critical thinking
- Contingency and adaptive planning
- Comprehensive land-use planning
- Marketing
- Politically savvy

The Emergency Manager of Today and the Future

- Consensus-building
 - Negotiation and group facilitation
 - Policy disputes
 - Articulating local needs
 - Coalition-building
 - Involvement of experts
 - Building partnerships
 - Capitalizing on the post-disaster window of opportunity

The Emergency Manager of Today and the Future

- The use of data management techniques and technology
 - Gathering, analysis and presentation of information
 - Incomplete information and decision making
 - Tools
 - Loss estimation programs
 - Databases
 - Geographic Information Systems

The Emergency Manager of Today and the Future

- Critical thinking
 - Analyzing complex programs and the overall recovery system
 - Sub-optimal outcomes
- Contingency and adaptive planning
 - Reactive roles
 - Pre-disaster planning
 - Adaptive planning and sustainable recovery

The Emergency Manager of Today and the Future

- Comprehensive land-use planning
 - Role of the emergency management community
 - Guiding development away from known hazard areas
 - Building partnerships
- Marketing
 - Sharing lessons learned
 - Demonstrating the effectiveness of existing programs
 - Articulating the need for assistance

The Emergency Manager of Today and the Future

- Politically savvy
 - Use of political measures
 - Alliances with powerful interests
 - Negotiation and political leverage

Exam 1

- Questions
 - Critique the current emergency management system
 - Discuss new roles in emergency management
 - Discuss the major impacts of disasters
 - What do you believe to be the primary impediment to a sustainable recovery?
- Exam instructions