

# Facilitators of a Sustainable Recovery

## Objectives:

- 12.1            Exam 2
- 12.2            Leveraging resources
- 12.3            Multi-party recovery  
                  committees

# Exam 2

- Review exam results and answer questions
  - Vertical and horizontal integration
  - Post-disaster decision making
  - Key factors limiting sustainable disaster recovery
    - Role playing exercise
    - Case study exercise
  - Most significant impediment to sustainable recovery

# Leveraging Resources

- Resource types
  - Financial
  - Technical
  - Administrative
  - Political
  - Commitment

# Benefits of Leveraging Resources

- An ability to stretch federal dollars
  - Federal funding limited in scope and based on programmatic requirements
  - Non-federal match requirements
  - Stretching federal funding
  - Achieving additional objectives

# Benefits of Leveraging Resources

- Reduced dependence on one source of assistance
  - Leveraging resources means drawing on multiple sources
    - Financial, technical, political
  - Diversification strategy
    - Grant and loan programs
    - Building strong relationships

# Benefits of Leveraging Resources

- Increasing local or state self reliance
  - Self reliance and sustainability
  - Disasters can overwhelm agencies tasked with providing recovery assistance
  - Leveraging resources

# Benefits of Leveraging Resources

- An ability to achieve multiple recovery and non-recovery objectives
  - Leveraging resources and the identification of common objectives
  - Disasters may engender resourcefulness
  - The ability to link multiple objectives requires a willingness to identify and implement them

# Benefits of Leveraging Resources

- Enhancing the level of inter-organizational coordination, both horizontally and vertically
  - Vertical and horizontal integration
    - Strong local, state and federal relationships enable access to additional funding opportunities, technical experts and the administrative means to achieve identified objectives
    - Strong horizontal integration enables an individual, group or agency to draw on resources across an organization

# Benefits of Leveraging Resources

- Educating individuals, groups and organizations about overlooked interconnections
  - Attempts at leveraging resources frequently serves as a learning experience
  - Many individuals drawn into disaster recovery are not experts, nor do they possess a great deal of disaster experience
  - Leveraging resources has a steep learning curve
  - Existing governmental processes can be modified to address recovery needs

# Creation of Multi-party Recovery Committees

- Class videos
  - Taking the Initiative
  - Multi-objective Mitigation Planning

# Creation of Multi-party Recovery Committees

- Facilitating sustainable recovery
  - Participatory decision making
  - Access to expertise
  - Identification of complimentary recovery objectives
  - Improving access to available funding resources
  - Enhancing coordination
  - Better educating the public

# Creation of Multi-party Recovery Committees

- Successful recovery committees
  - Clearly defined set of objectives
  - Meaningful involvement of all identified stakeholders
  - Access to technical experts
  - An action-oriented agenda
  - Access to those in positions of power
  - Horizontally and vertically integrated
  - Developing and following through with a clear means to implement identified actions

# Federal Long-Term Recovery Task Force

- Long-Term Recovery Action Plans
  - Directive to federal agencies
  - Expediting delivery of assistance programs
  - Providing support to state agencies
  - Ensure that FEMA coordinate the consistent delivery of federal assistance
  - Assist the state resolve policy disputes
  - Assist states and local governments conduct a long-term planning process
  - Ensure that all federal agencies enable state and local governments to address identified mitigation opportunities

# State Recovery Task Force

- Scope of disaster
- Need to assess or improve inter-agency coordination
- Sharing of resources
- State Division of Emergency Management
- Inter-agency representative

# State Recovery Task Force

- Participating agencies
  - Emergency Management
  - Economic Assistance
  - Environment and Natural Resources
  - Social Services
  - The Governor's Office
  - Planning and Policy

# Local Recovery Task Force

- Determining the means to recover
- Identification of needs
- Assessment of aid programs

# Local Recovery Task Force

- Participants
  - Mayor
  - City Manager
  - Public Works Director
  - Planning Director
  - Emergency Management Coordinator
  - Building Inspector
  - Financial Director

# Role Playing Exercise

- Student instructions
  - Students assume the role of a recovery task force member
  - Review case study (1 hour)
    - Identify issues / problems
    - Describe a specific set of actions that should be taken to facilitate a sustainable recovery
      - Examples
    - Creation of recovery plan outline
    - Present findings to instructor

# Role Playing Exercise

- Creation of a proposed recovery plan outline
  - Mission statement
  - Relevant background information
    - Demographics
    - Hazard information
  - Series of goal statements
  - Recommendations for action

# Role Playing Exercise

- Issues to address include:
  - Housing
  - Victims assistance
  - Infrastructure
  - Land use
  - Mitigation
  - Recovery programs