

Emergency Phase: EMONS Communication Structure*
(Community B)

Links From Agency Types***	Links to Agency Types**											
	1	2	3	4	5	6	7	8	9	10	11	12
1	9	2	1	1	3	3	1	3	3	3	3	3
2	2	9	2	2	3	3	2	3	3	3	3	3
3	1	1	9	1	3	3	3	3	3	3	3	3
4	1	2	2	9	3	3	3	3	3	3	3	3
5	3	3	3	3	9	3	3	3	3	3	3	3
6	3	3	3	3	3	9	3	3	3	3	3	3
7	1	3	3	3	3	3	9	3	3	3	3	3
8	2	3	3	3	3	3	3	9	3	3	3	3
9	1	1	2	2	5	1	5	5	9	5	5	5
10	3	3	3	3	3	3	3	3	3	9	3	3
11	3	3	3	3	3	2	3	5	3	3	9	3
12	2	3	3	3	3	1	3	5	3	3	3	9

*Interview item: “Now I want to ask you a series of questions about these agencies. As we review these, please tell me the appropriate code for each based on this card (give Card #2). Let’s start with contact frequency. During the emergency response phase you identified a minute ago, how often did you and your staff have direct contact (e.g., not monitoring of radio) with personnel in each of these agencies?”

**Response categories: 1. “continual”; 2. “about once per hour”; 3. “every few hours”; 4. “about once per day”; 5. “less than once per day”; 6. “no contact during this phase”; 9. “not applicable”

***Agency types: 1. County Emergency Management; 2. Law Enforcement; 3. Fire; 4. Public Works; 5. Elected Official; 6. Red Cross; 7. Hospital; 8. State DES; 9. Other Voluntary (relief unit); 10. Warning Agency; 11. City Emergency Management; 12. Other Voluntary (communications unit).

Source: Adapted from unpublished data collected by Drabek, Thomas E. 2003a. “Coordination Strategies Data Set.” Denver, Colorado: Department of Sociology and Criminology, University of Denver.